Asset-First Recovery Desk — counsel intake

Winning is not collecting. Map assets before the long merits story.

Asset classes

- Bank accounts — payment clues and operating banks
- Receivables — major customers/payors
- Equity — shareholding and subsidiaries
- Inventory / equipment — type, location, ownership
- Real property — title and encumbrances
- Guarantees / pledges / mortgages — registration and priority
- Offshore assets — jurisdiction
- Insolvency signals — transfers, wage/tax, petitions

Preservation theory

- Property / evidence / conduct — pre-suit or in-suit
- Security budget if a court measure is contemplated
- No self-help freeze, lockout, or deceptive access

Instrument

- What paper will be enforced against which named asset?
- Award vs judgment are different China tracks

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